

*PRESENTATIONS
TO THE
DISTRICT GOVERNING BOARD

FY 2016 BUDGET*



**FY16 Environmental Analysis
&
Budget Planning Assumptions**

January, 2015

Budget Timeline

- Jan: Environment Overview
Preliminary Assumptions
- Feb: Capital Budget Draft
- Mar: Revenue Budget Approval
- Apr: Draft Budget Review & Feedback
- May: Final Budget Approval
and Truth in Taxation Hearing (if needed)

Who is Yavapai College?

Mission:

to provide quality higher learning and cultural resources for the diverse populations of Yavapai County

What are Yavapai College's Goals?

Board Ends:

YC exists so communities within Yavapai County are equipped with the vision and skills to create a sustainable economic environment at a justifiable cost

1. Education Ends
 - Job Seekers, Transfer, Lifelong Learners
2. Economic Ends
 - Help communities generate/ sustain jobs
3. Community Ends
 - Provide access to vibrant social and cultural life

215,000 people

8100 sq. mi.

-BLM 11%

-AZ 25%

-USFS 38%



Public & Private Ownership

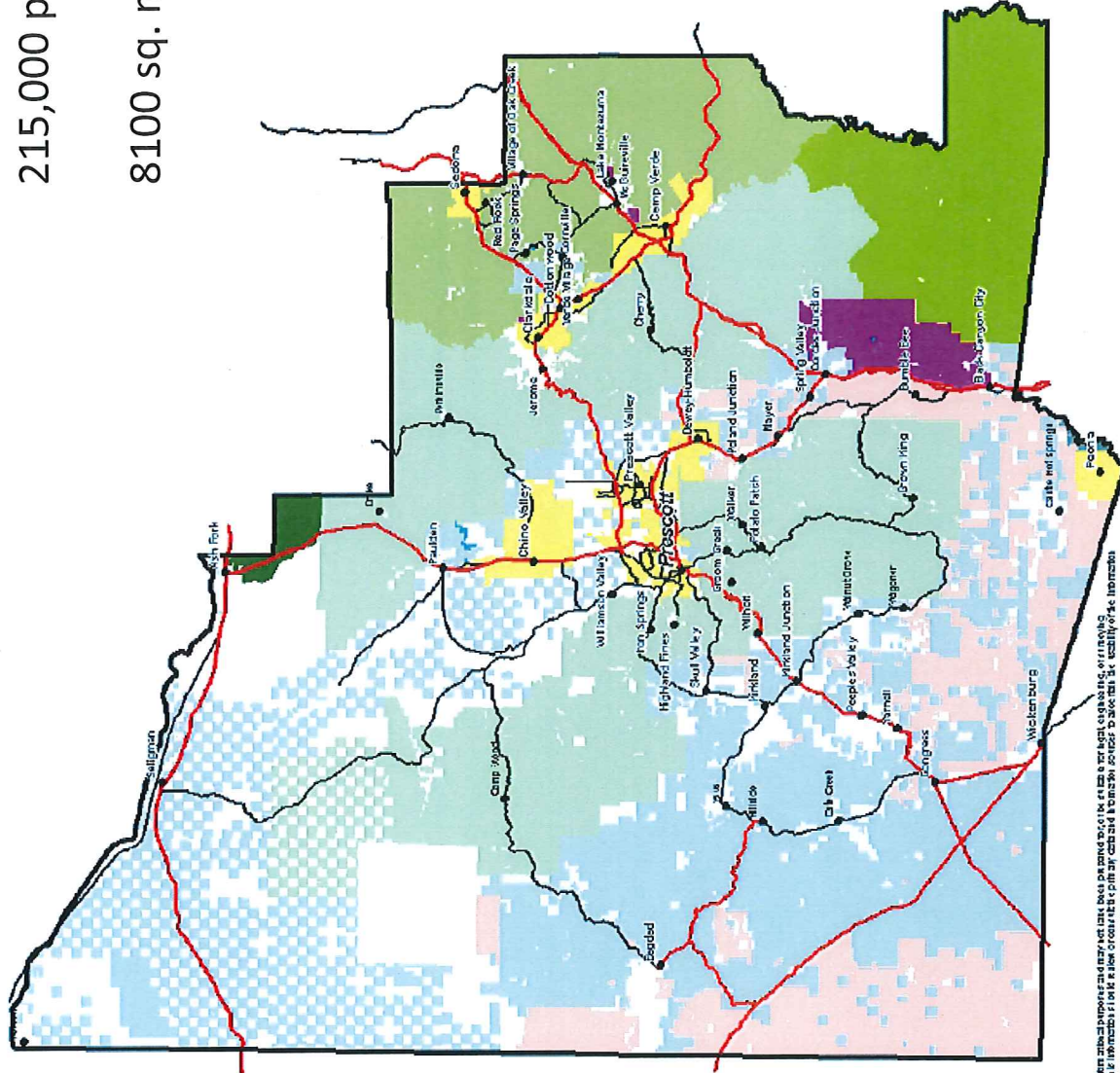
Legend

- Cities
- ▭ County Boundary
- ▬ Interstate Highways
- ▬ State Highways
- ▬ Major Roads
- ▬ City Boundaries
- ▭ ARIZONA GAME AND FISH
- ▭ ARIZONA STATE PARKS
- ▭ BUREAU OF LAND MANAGEMENT
- ▭ BUREAU OF RECLAMATION
- ▭ COCONINO NATIONAL FOREST
- ▭ KAIBAB NATIONAL FOREST
- ▭ NATIONAL MONUMENT
- ▭ PRESCOTT NATIONAL FOREST
- ▭ STATE OF ARIZONA LAND
- ▭ TONTO NATIONAL FOREST
- ▭ PRIVATE PROPERTY



1 inch = 11.5 miles

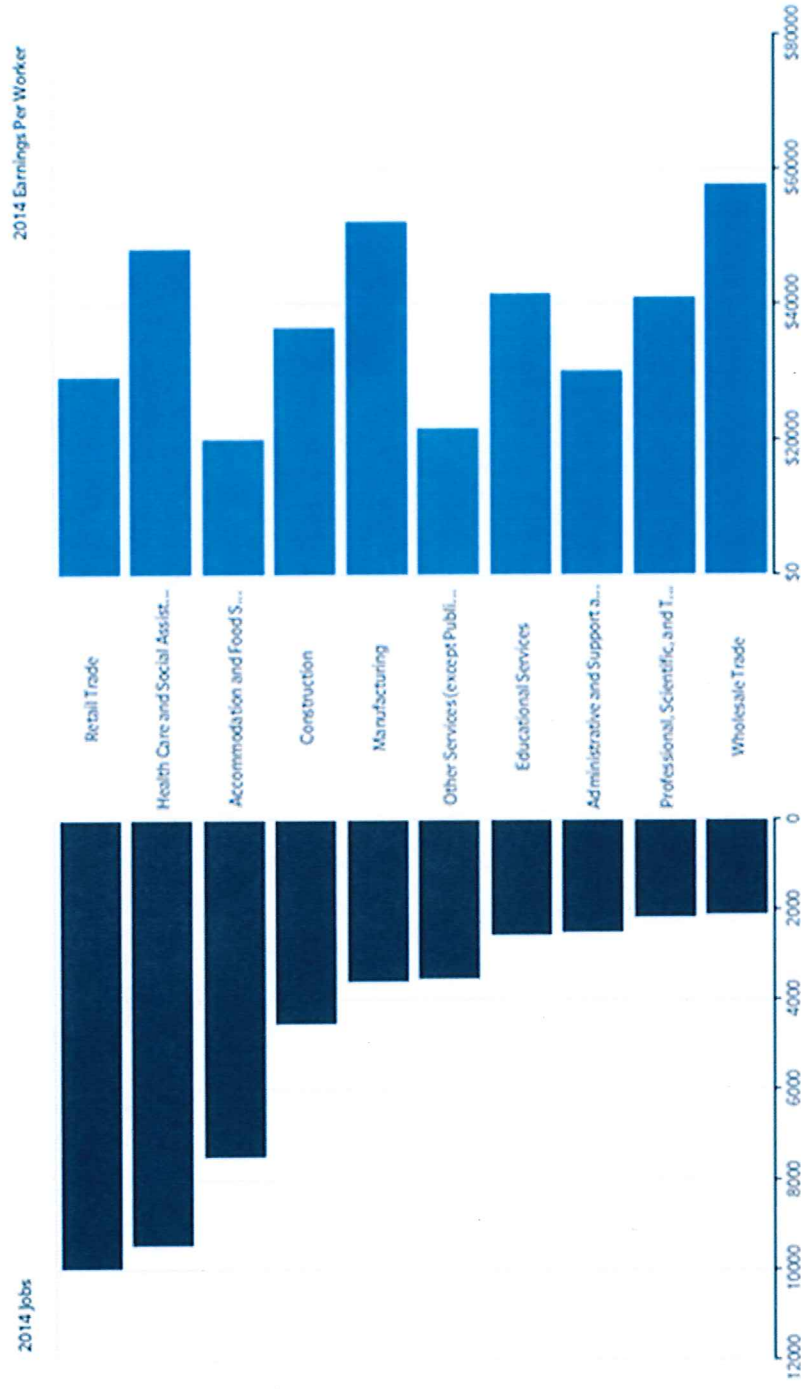
September 2012



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Yavapai County

Top 10 Industry Sectors with Wages



Source: Alex Wright, REDC

Job Growth Forecast

Top 10 Sectors

Yavapai County

Description	5 Year Growth
Health Care and Social Assistance	1,247
Retail Trade	893
Accommodation and Food Services	728
Finance and Insurance	610
Manufacturing	536
Real Estate and Rental and Leasing	492
Other Services (except Public Admini	412
Wholesale Trade	322
Educational Services	274
Government	224

YC Programs

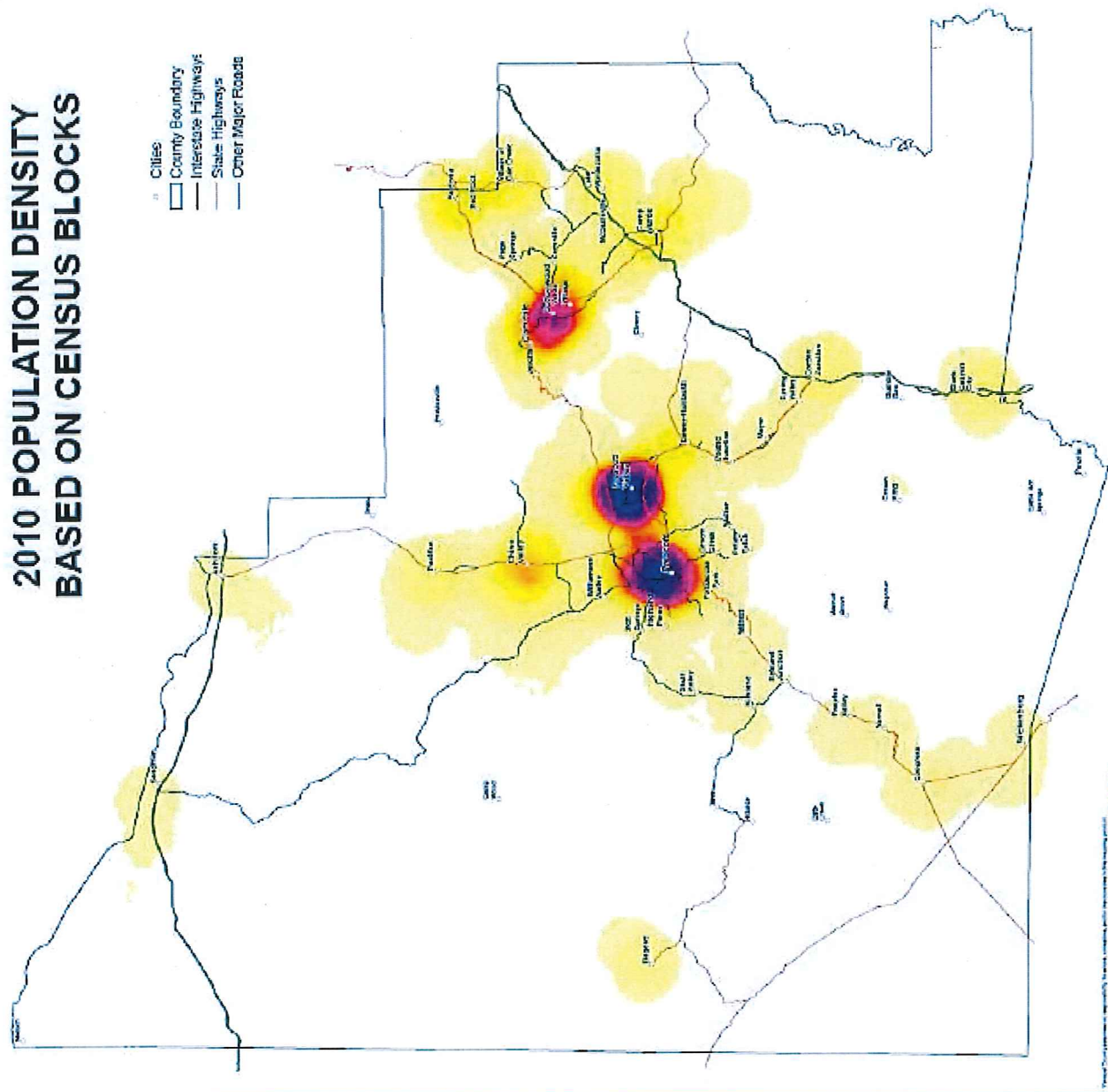
- *NUR, RAD, EMT, Human Services
- *Business
- *CNC, IPT, Electronics, Welding
- *Education, ECE
- *CS, Science, Pre-Eng.
- *General Studies
- *Hospitality/ Culinary in process
- *Art
- *AJS

Arizona

Description	5 Year Growth
Health Care and Social Assistance	65,589
Finance and Insurance	34,830
Professional, Scientific, and Technical Services	29,912
Real Estate and Rental and Leasing	28,973
Accommodation and Food Services	28,285
Retail Trade	27,032
Educational Services	20,829
Government	19,418
Other Services (except Public Administration)	16,171
Administrative and Support and Waste Managen	14,834

2010 POPULATION DENSITY BASED ON CENSUS BLOCKS

- Cities
- County Boundary
- Interstate Highways
- State Highways
- Other Major Roads



Campuses:

- Prescott
- Verde Valley

Centers:

- CTEC
- Chino Valley
- Mayer
- Prescott Valley (2)
- Sedona

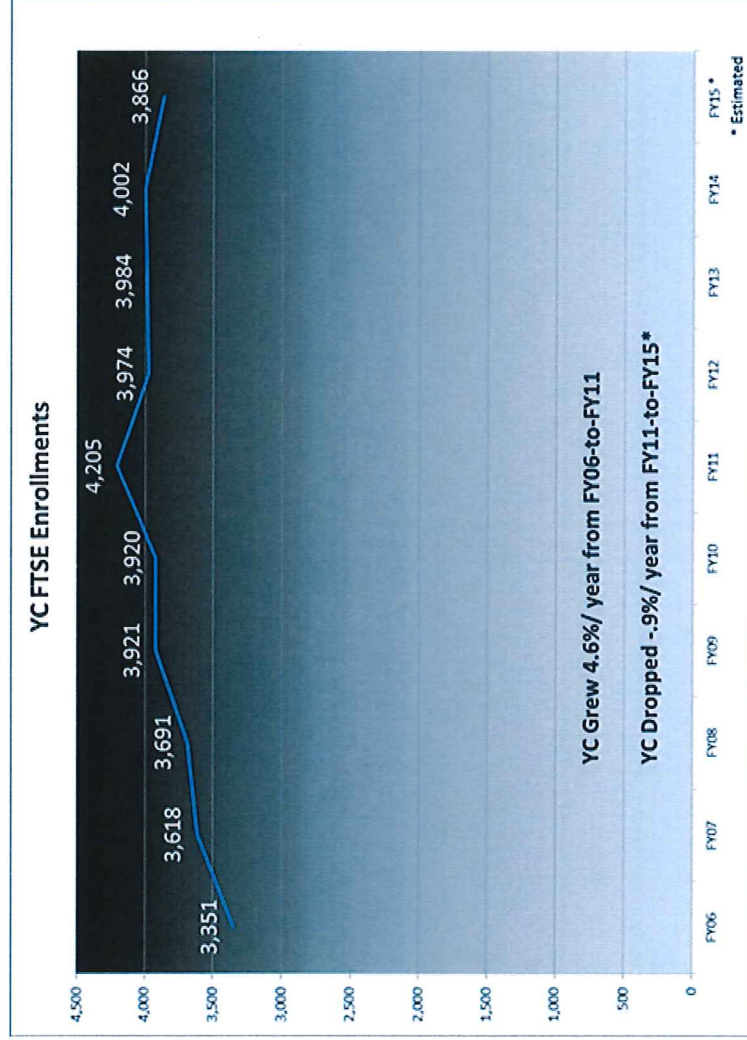
Yavapai County Facts

	County	AZ	US
Median \$	\$42,987	\$49,771	\$53,046
Poverty	15.8%	17.9%	15.4%
HS Grad	90.2%	85.7%	86%
BA	24.2%	26.9%	28.8%

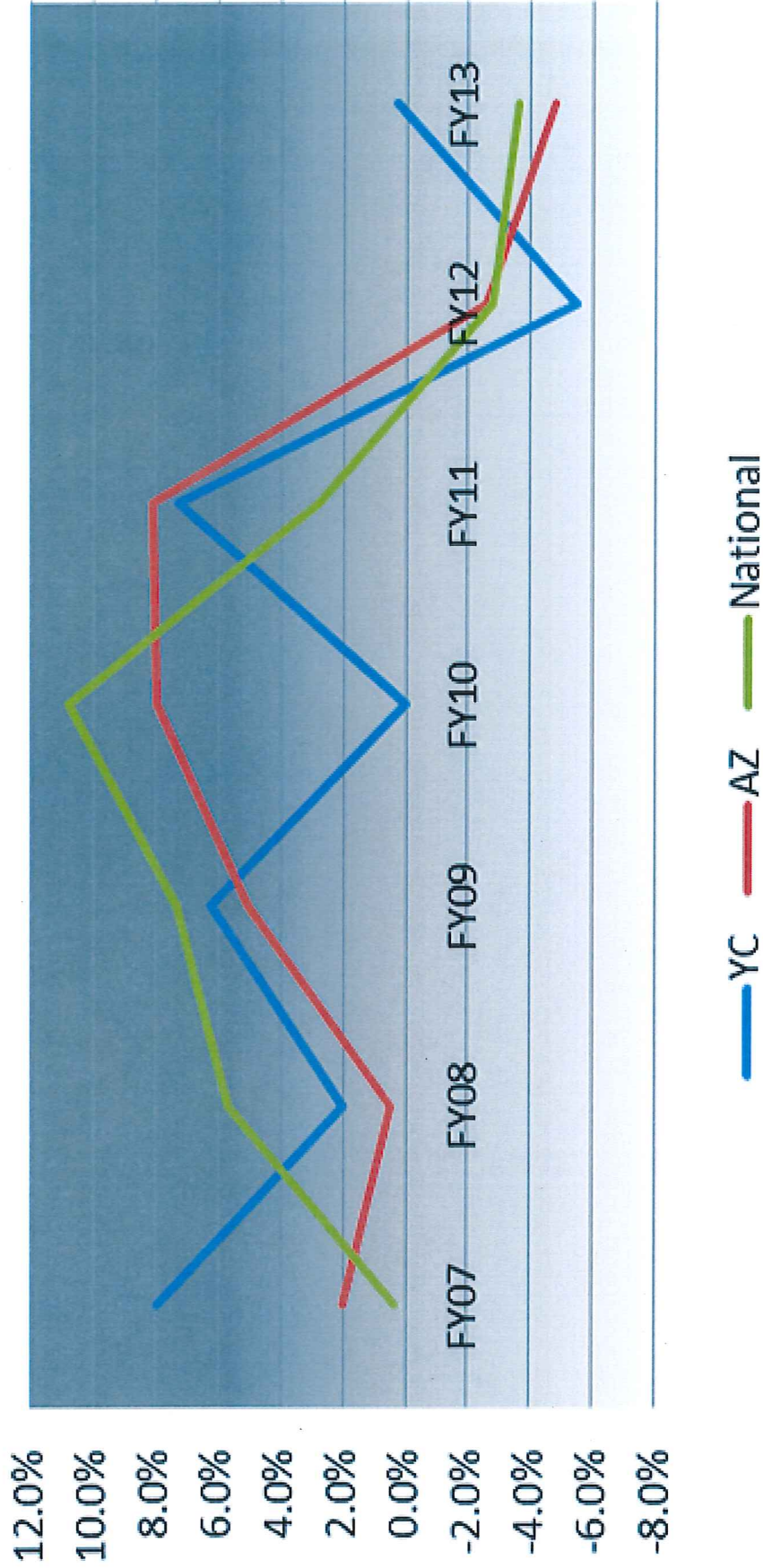
Source: quickfacts.census.gov

YC Enrollments

- Decline since FY11
 - Cut scholarships (286)
 - Cut Basketball (24)
 - Cut Nursing (40)
 - Moved Wildfire and ABE to non-credit (98)



Enrollments



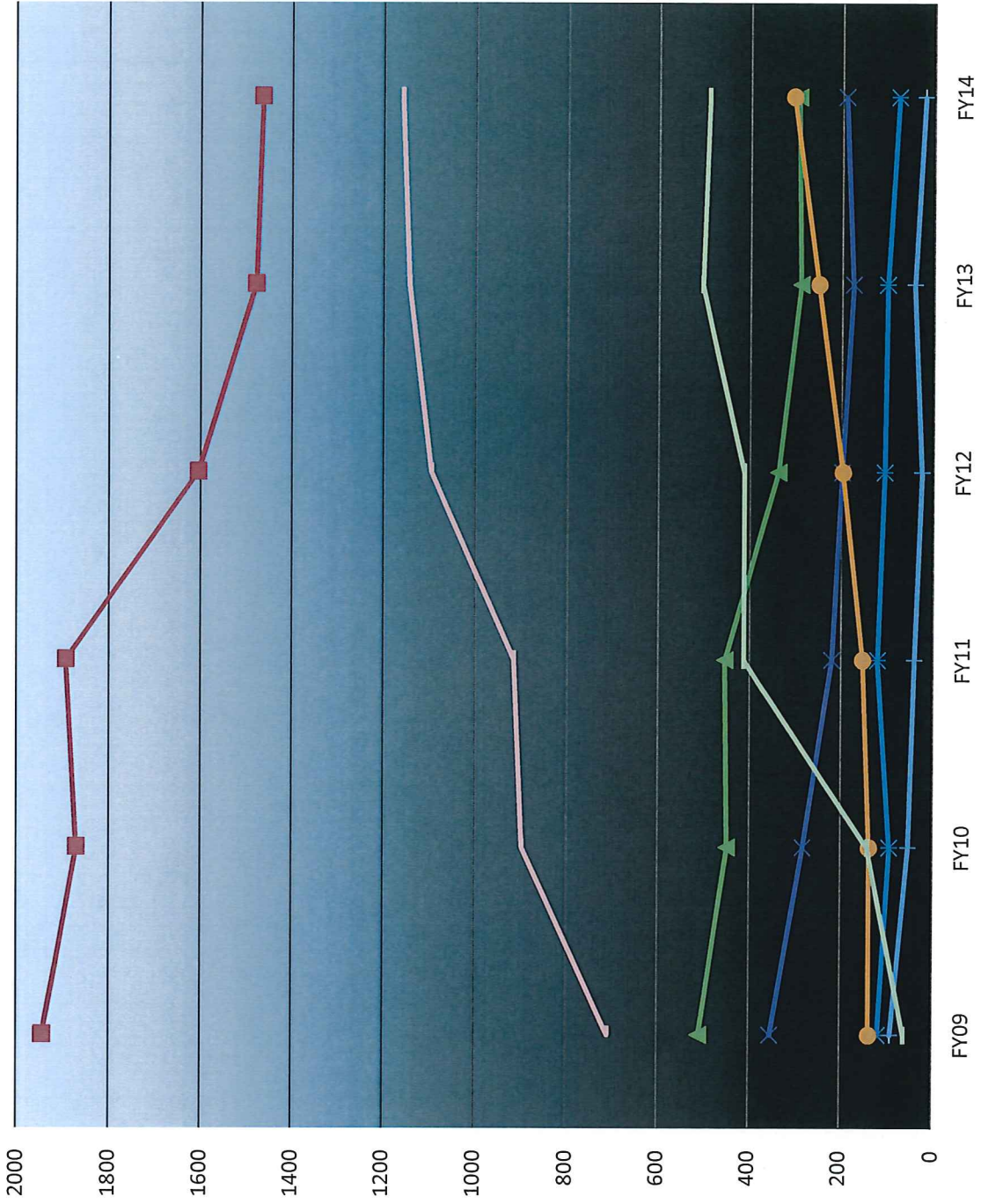
YC Grew an average of 2.5% per year

AZ CC's Grew an average of 2.2% per year

Nat'l CC's Grew an average of 2.8% per year

Source: IPEDS

FTSE by Location

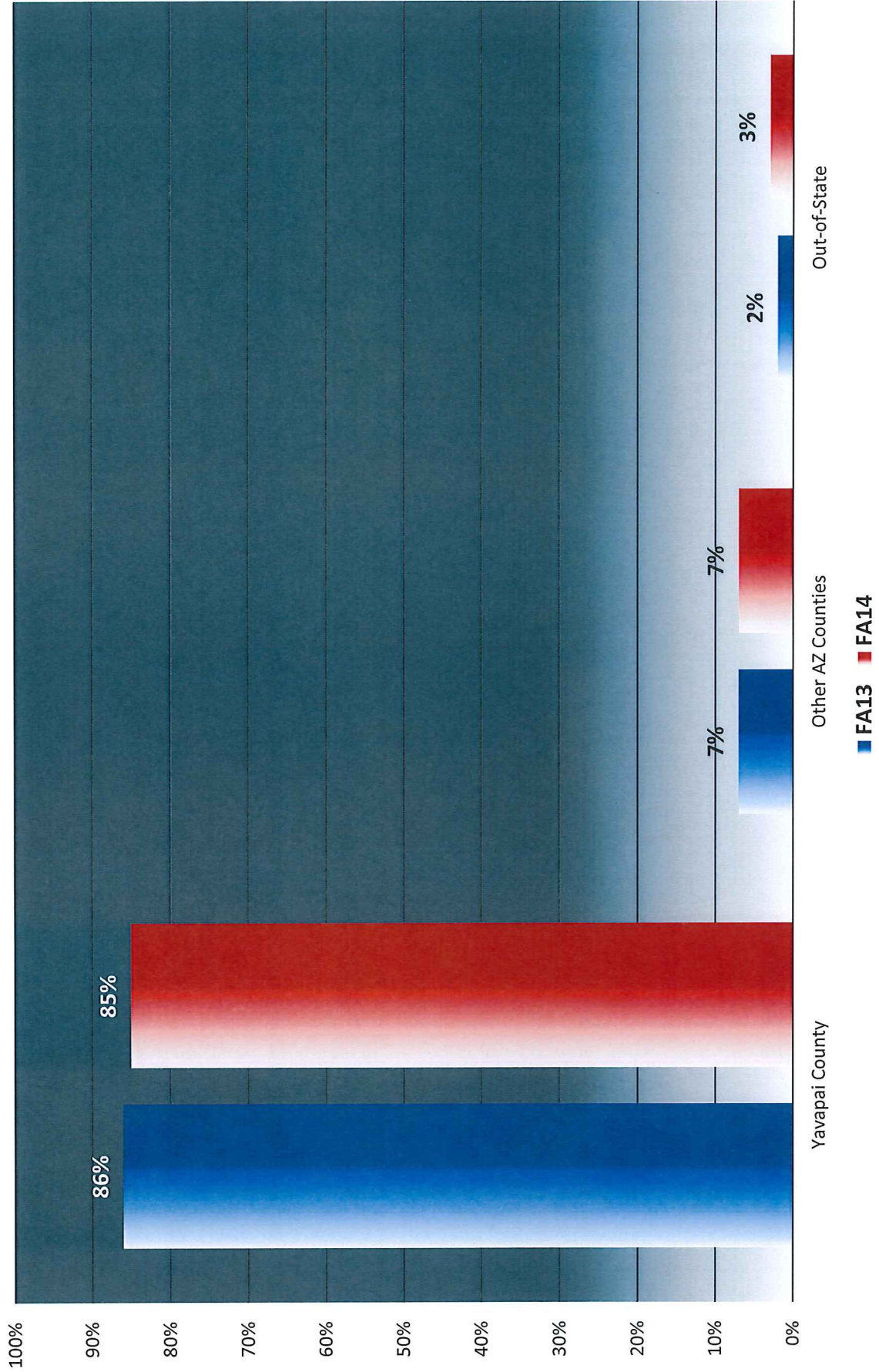


Campus	5-Year CAGR
Prescott	-5.5%
PV	-11.5%
VV	-10.4%
Chino	-8.1%
CTEC	17.5%
Sedona	-25.7%
Online	10.3%
Off-site	51.9%
District	0.4%

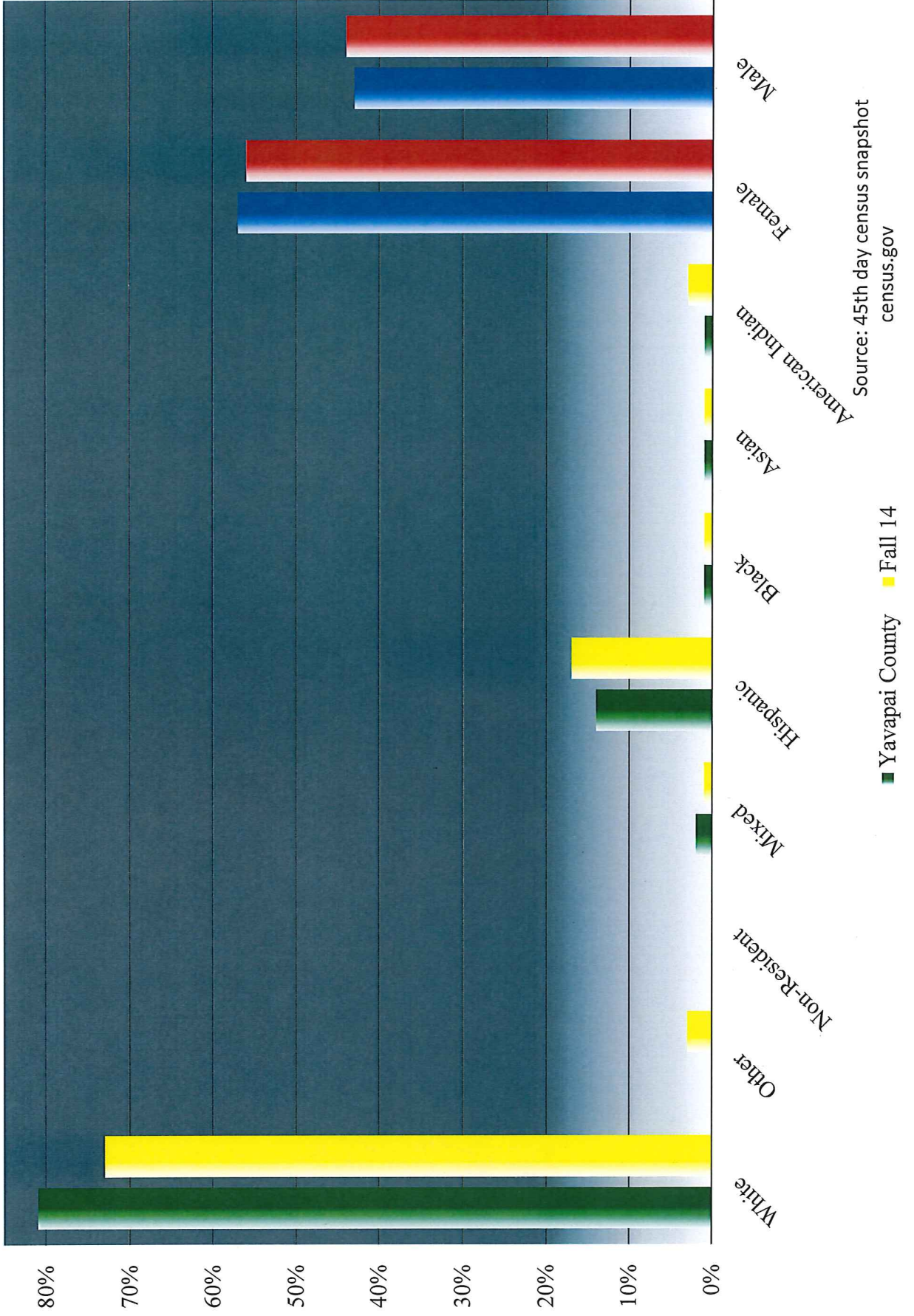
■ Prescott
 ▲ Verde
 ✕ PV
 ✕ Chino
 ● CTEC
 ✕ Sedona
 — Online
 — Off-Site
 ✕ District

YC Demographics - Residency

Fall13 vs Fall14



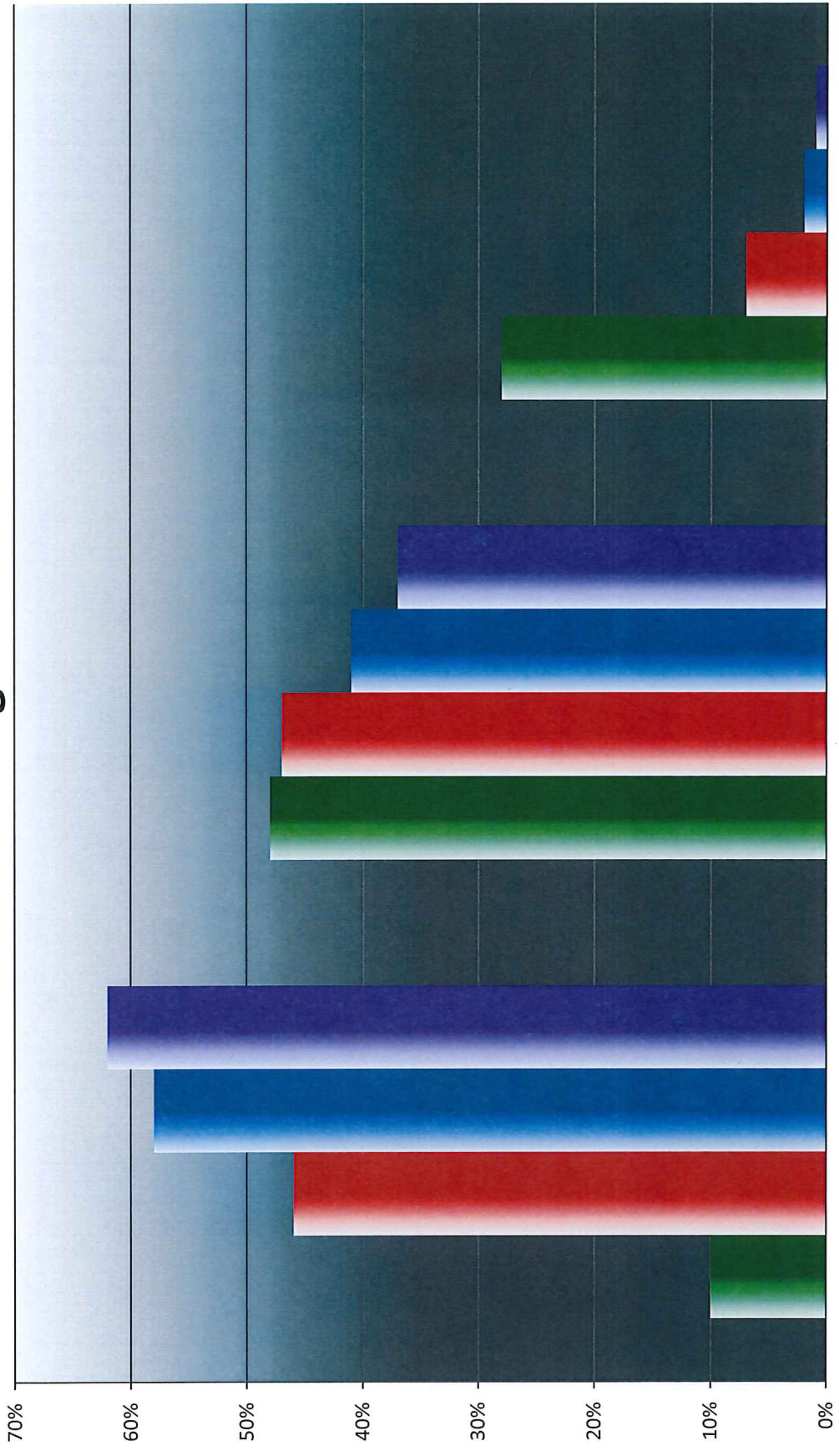
Comparison of Yavapai College to Yavapai County Demographics



Source: 45th day census snapshot
census.gov

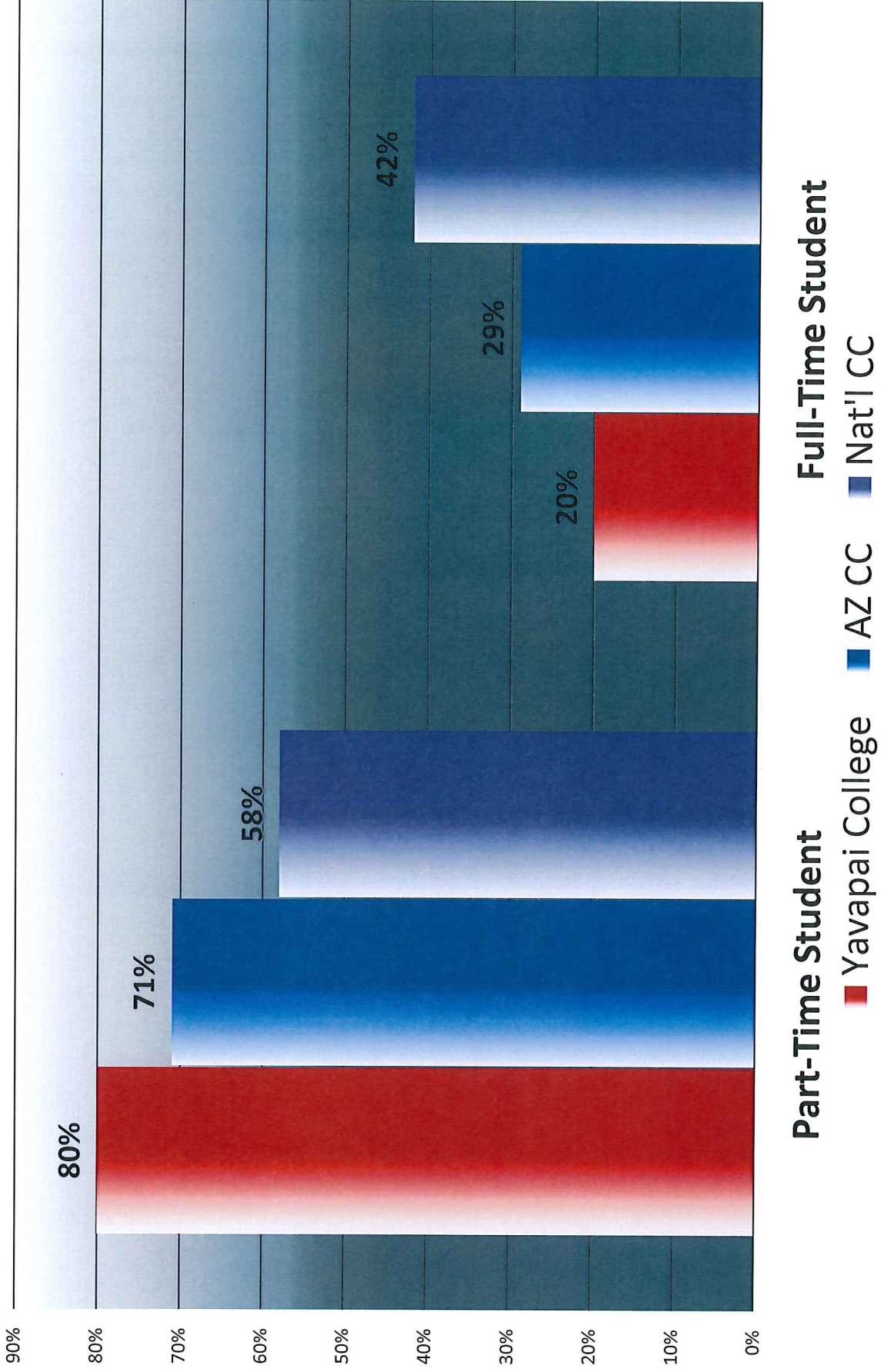
■ Yavapai County ■ Fall 14

Age



Source: EMSI, IPEDS, YC Institutional

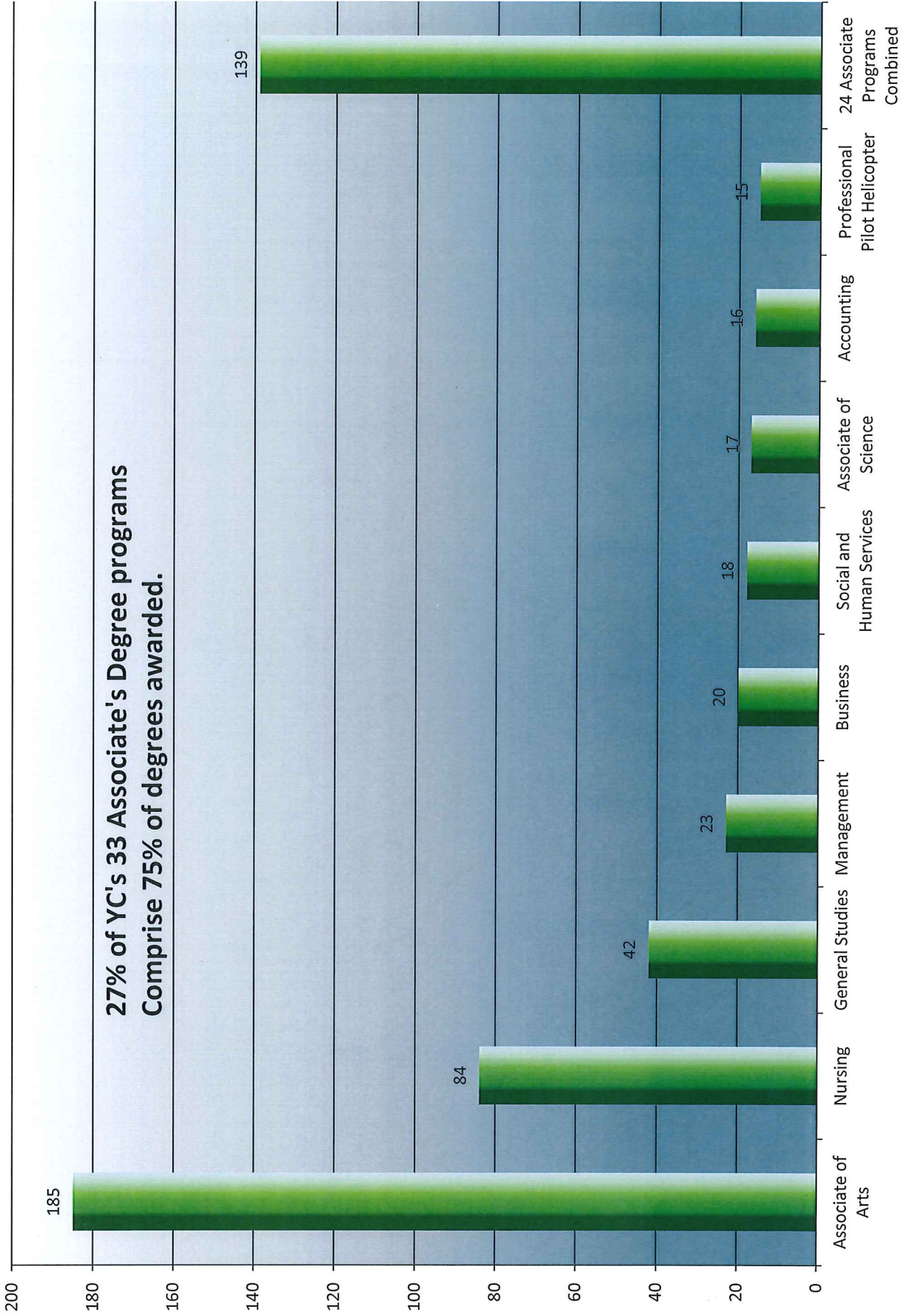
Student Attendance Status



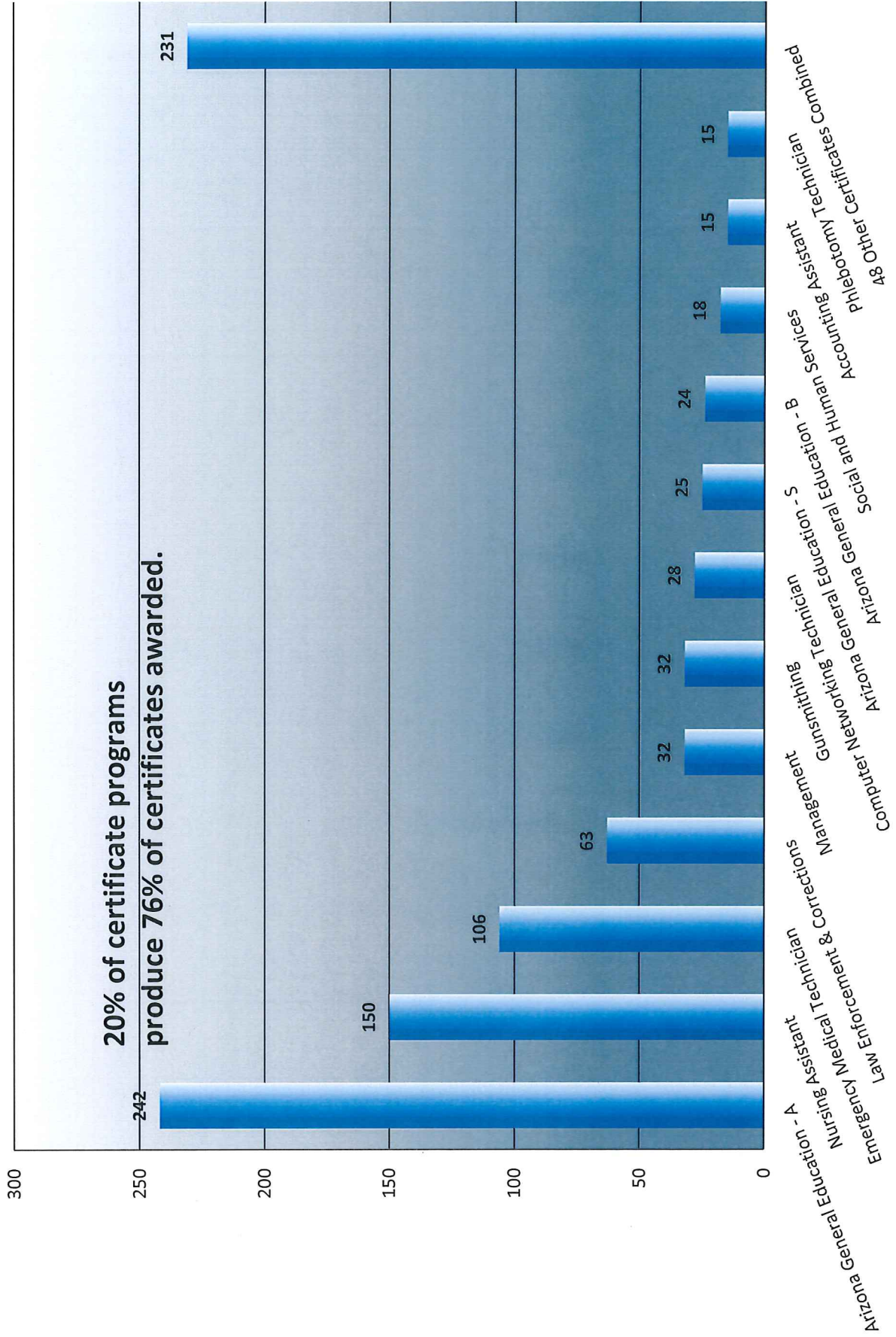
Sources: Yavapai College and AZ CC figures from the ACCPC Annual Report FY14; National figures from the NCCBP, 2014 Report

Associate's Degrees Awarded 2013 - 2014

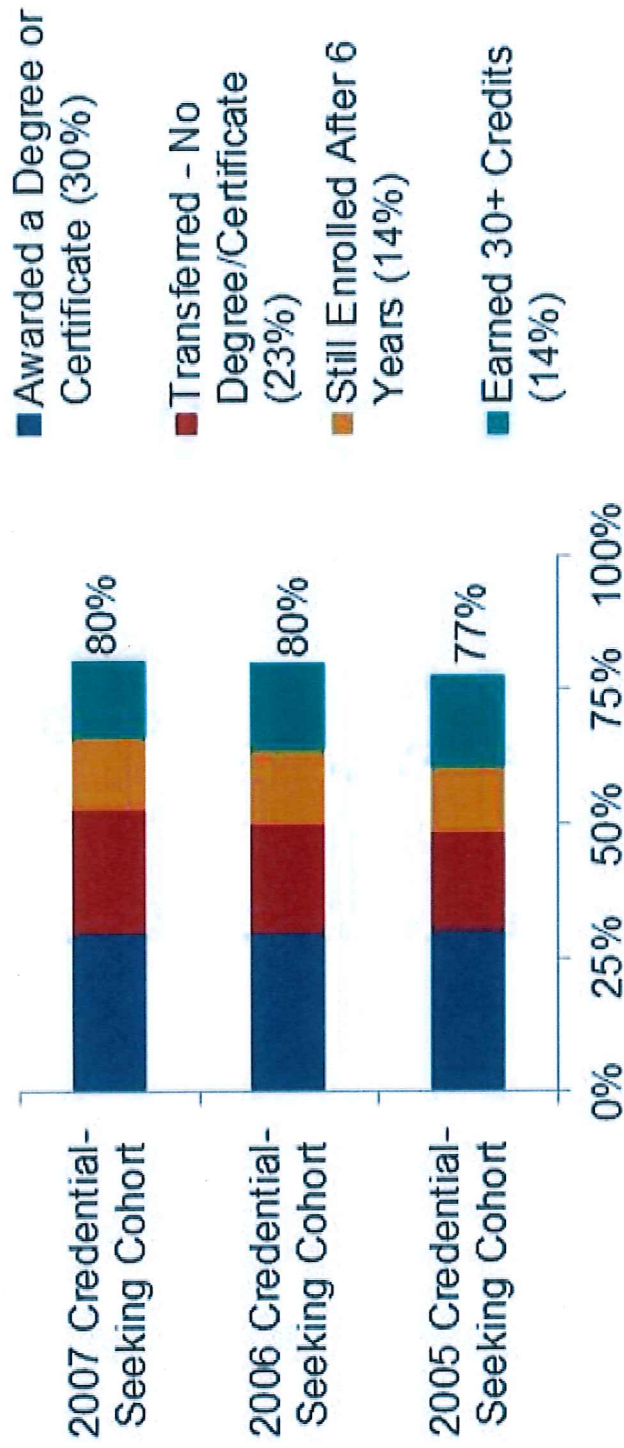
27% of YC's 33 Associate's Degree programs
Comprise 75% of degrees awarded.



Certificates Awarded 2013 - 2014



Percent of Learners Achieving a Successful Outcome



YC Students have an 83% Successful Outcome Rate

Budget

Budget

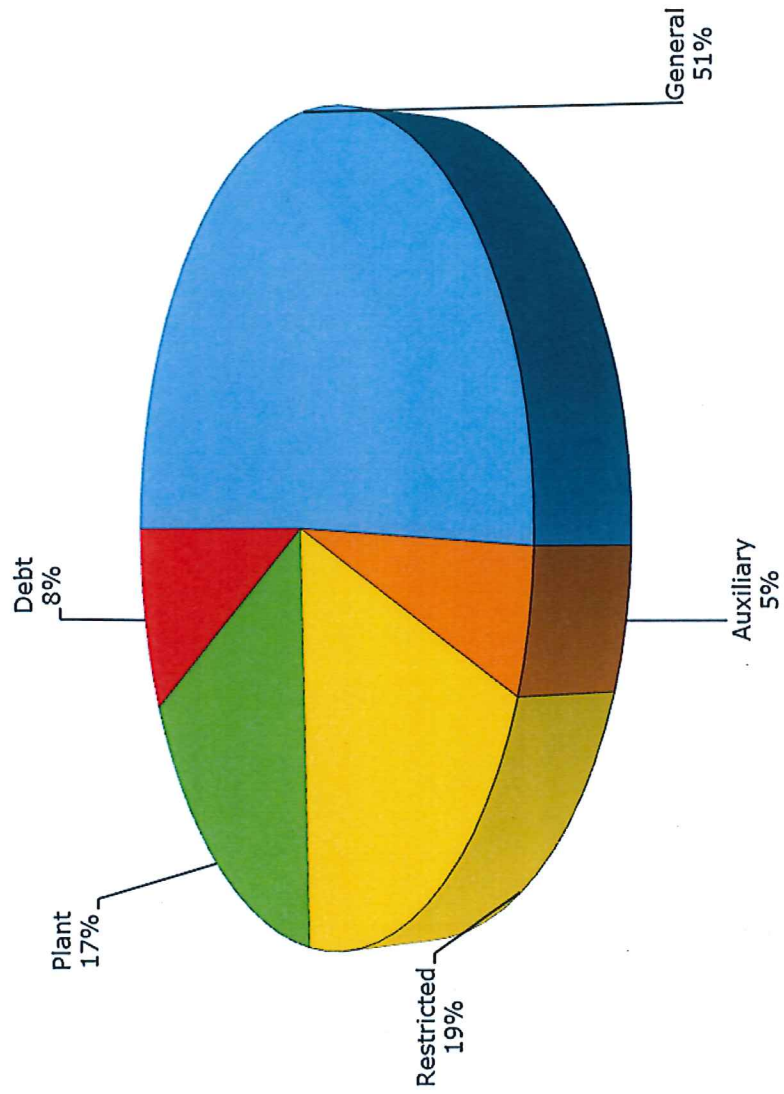
A budget is a list of all planned expenses and revenues

-- Yahoo.com

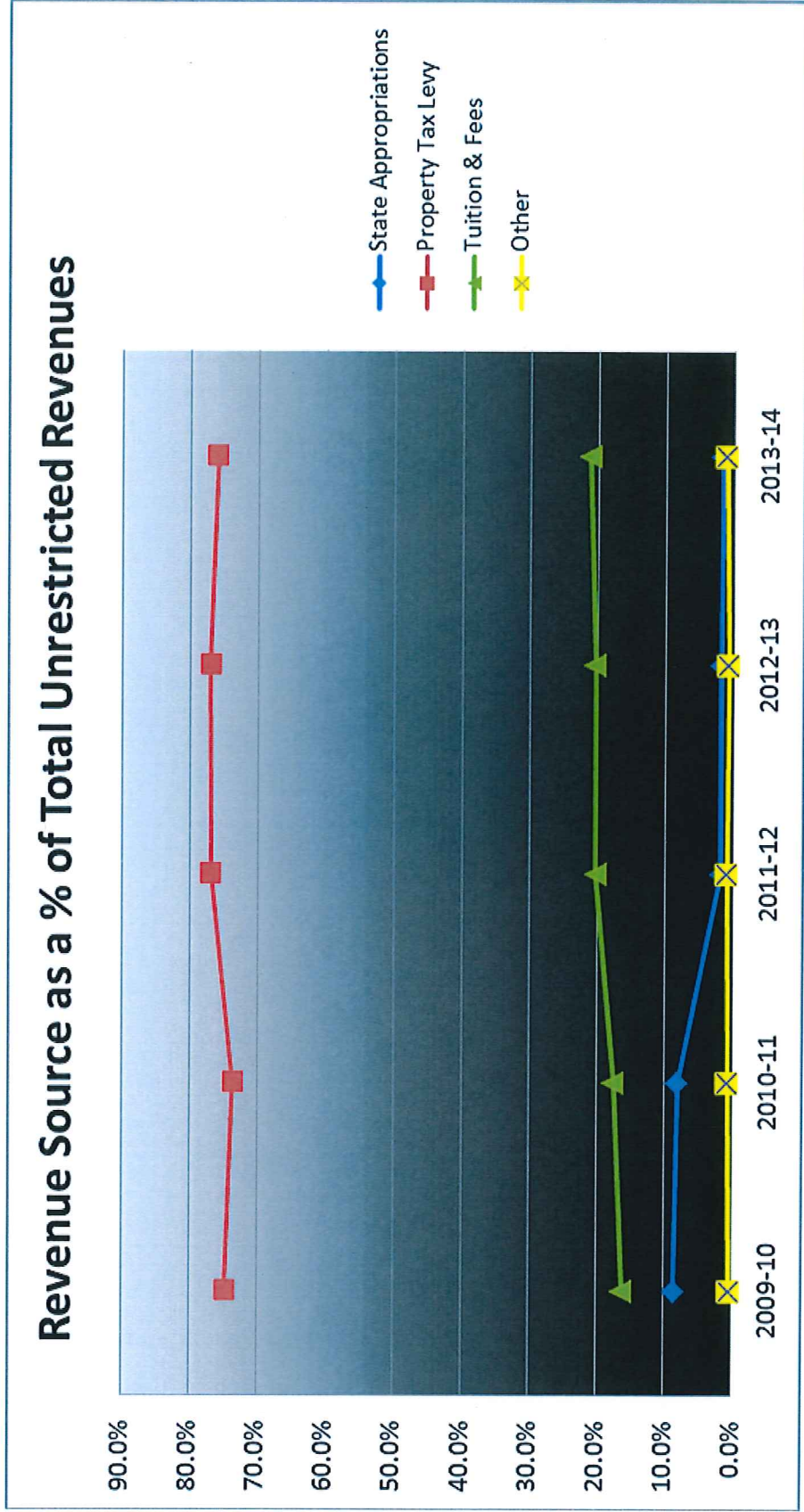
A budget is the Mission, Vision, Governing Board Ends, Strategic Plan, Educational & Campus Master Plans stated in monetary terms

-- Yavapai College

**Yavapai College
EXPENDITURES - ALL FUNDS
FY2014-2015**

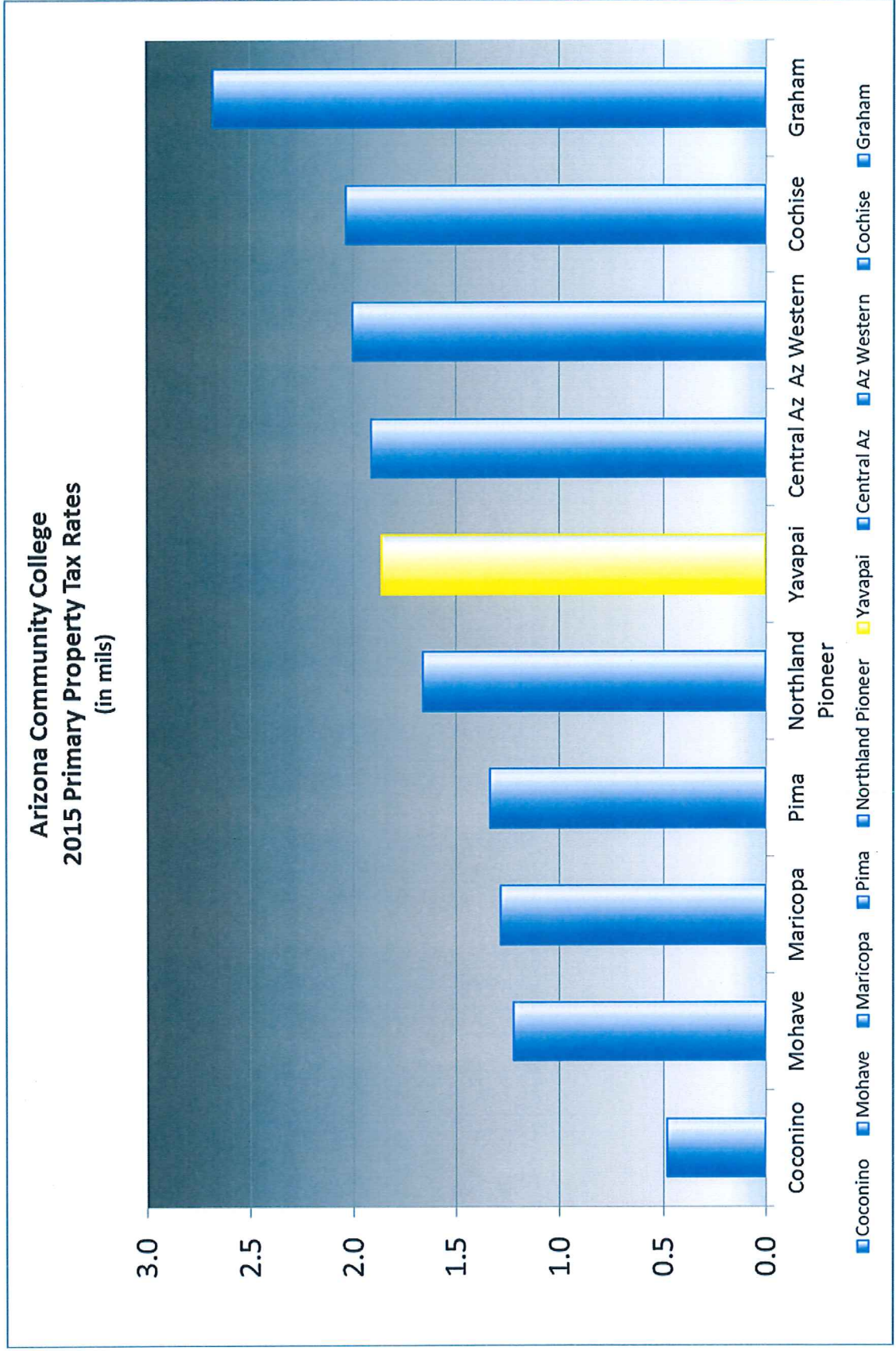


Revenues



Source: YC CAFR

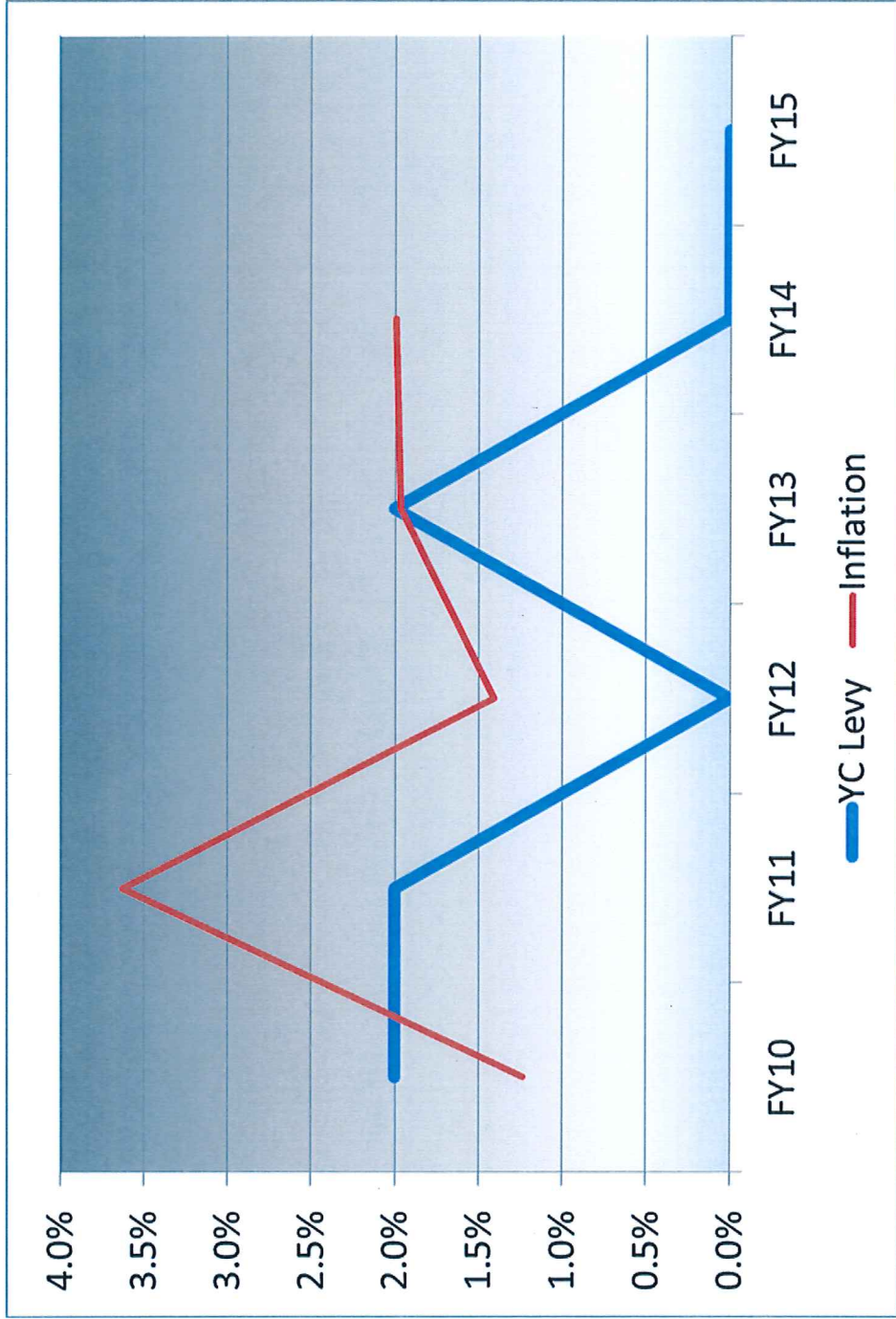
Unrestricted Revenues: Property Tax



Source: Consolidated Community College 2016 State Aid Request

Unrestricted Revenues: Property Tax

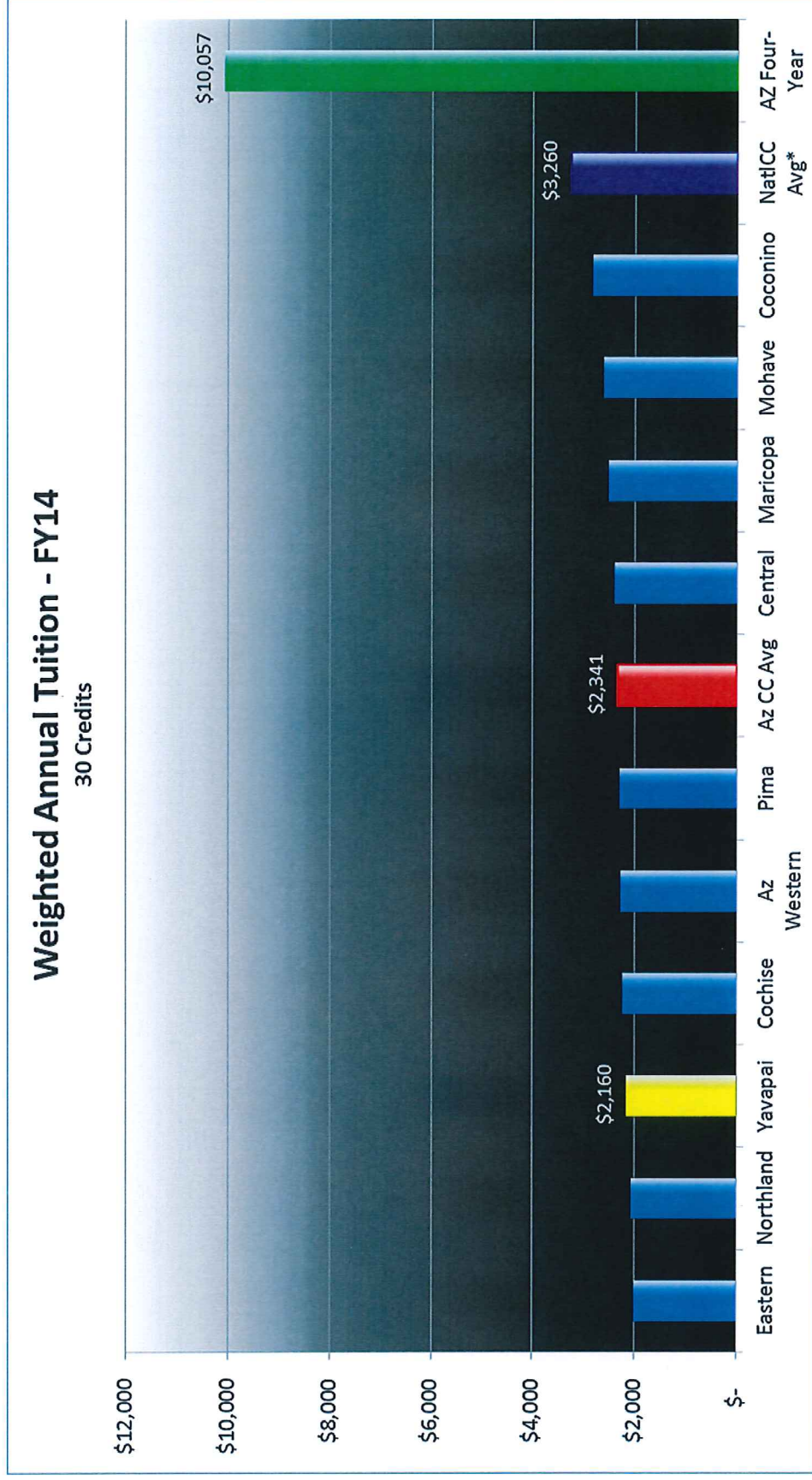
Property Tax Levy vs. Inflation



Inflation averaged 2%

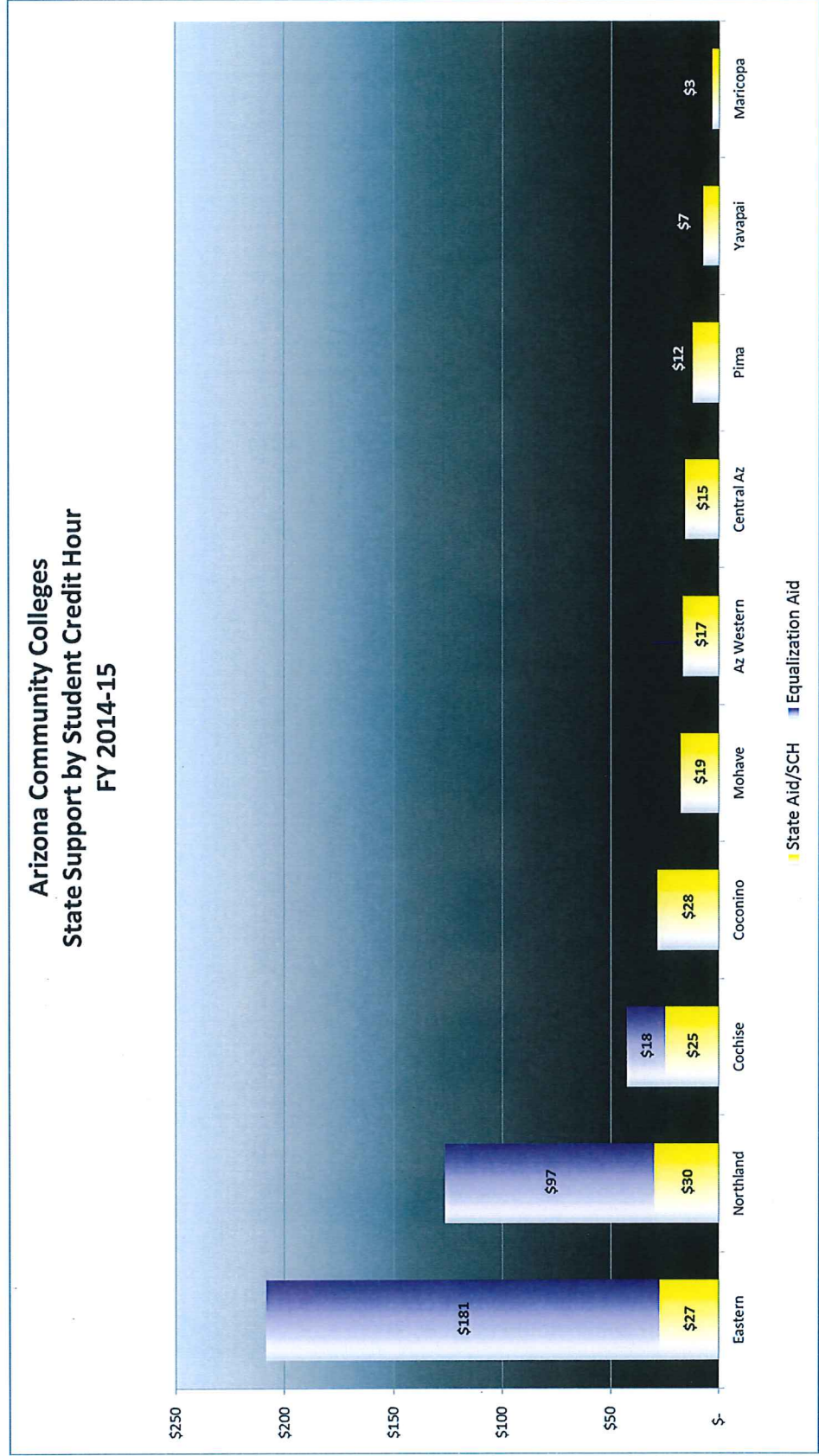
YC Tax Levy increase averaged 1%

Unrestricted Revenues: Tuition & Fees



Source: Consolidated Community College 2016 State Aid Request
JLBC FY2015 Baseline Report

Unrestricted Revenues: State Support



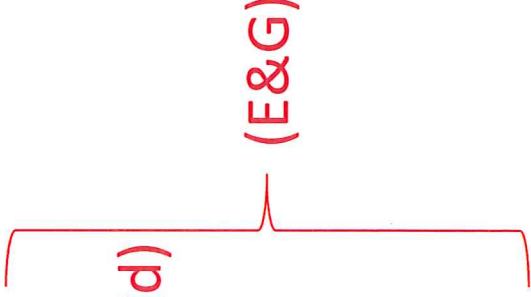
Source: Consolidated Community College 2016 State Aid Request

Restricted Revenues: State Support

- Prop 301 - \$600k – expires in FY19
- STEM - \$800k – will be under pressure

These both could affect our Capital Budget

YC Operating Expenses

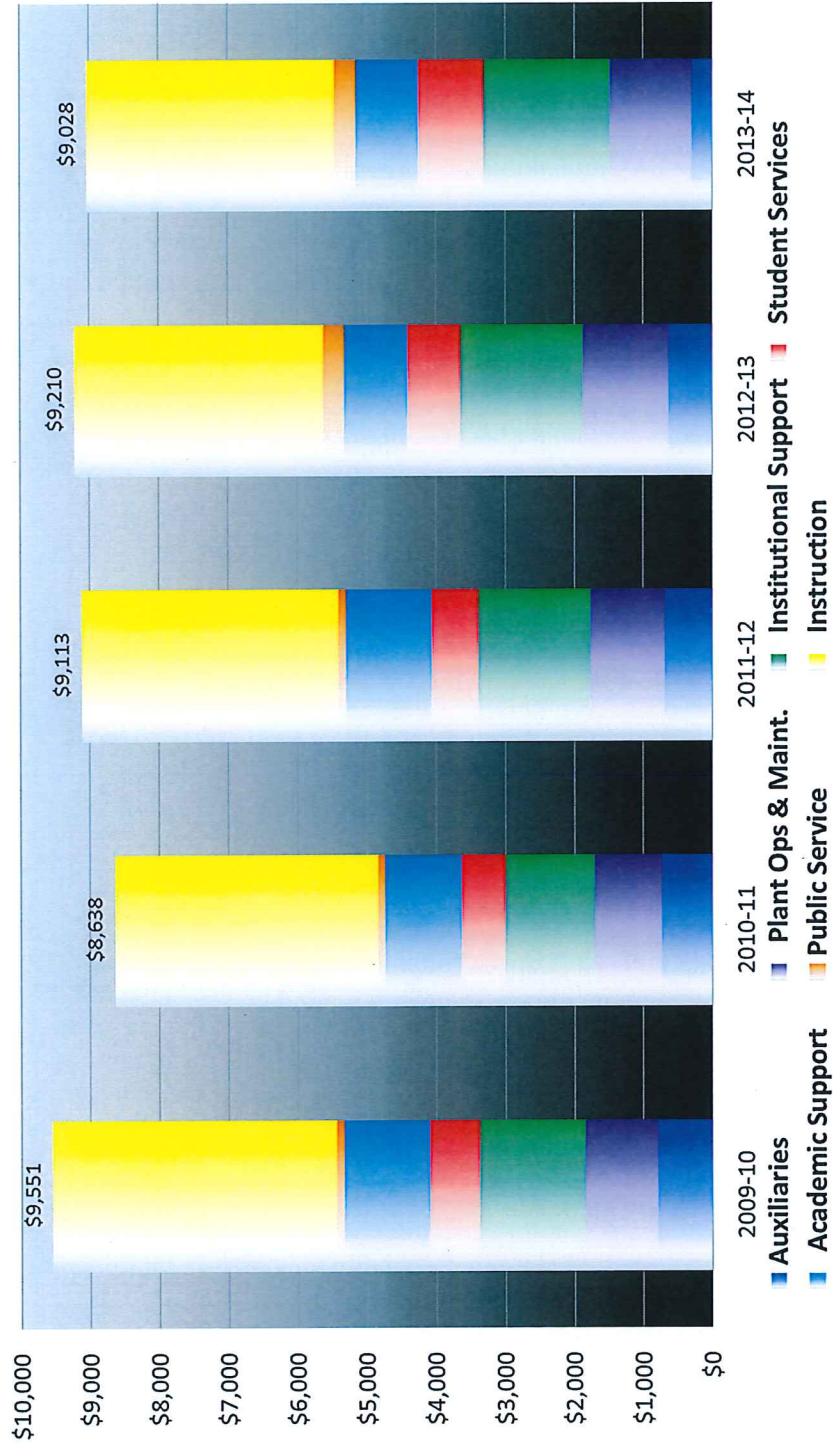
- Instruction
 - Student Services (Advising, Registrar, Fin Aid)
 - Academic Support (Deans, Library, ISE)
 - Institutional Support (Admin.)
 - Facilities (Grounds, Maint. Grounds)
 - Auxiliaries (Bookstore, Food, Res. Halls, FEC, Tasting Room)
 - Public Service (Community Events, REDC)
 - ~~Financial Aid & Depreciation~~
- 
- (E&G)

Spending Efficiently

YC Over Time

Yavapai College Unrestricted Operating Expenditures per Student FTE

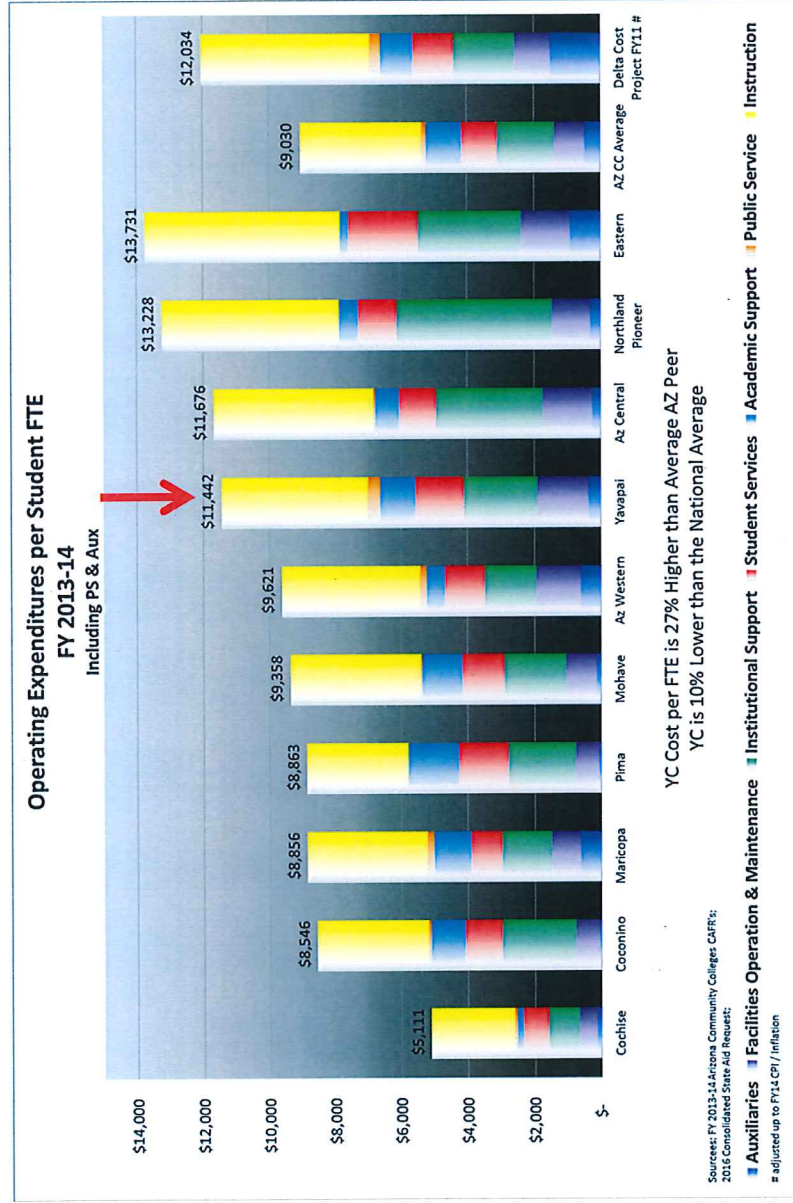
(including Public Service and Auxiliaries)
Inflation Adjusted to 2009 dollars



YC has reduced unrestricted operating costs per FTSE by 5.5% over the past 5 years.

Spending Efficiently

YC vs. Benchmarks



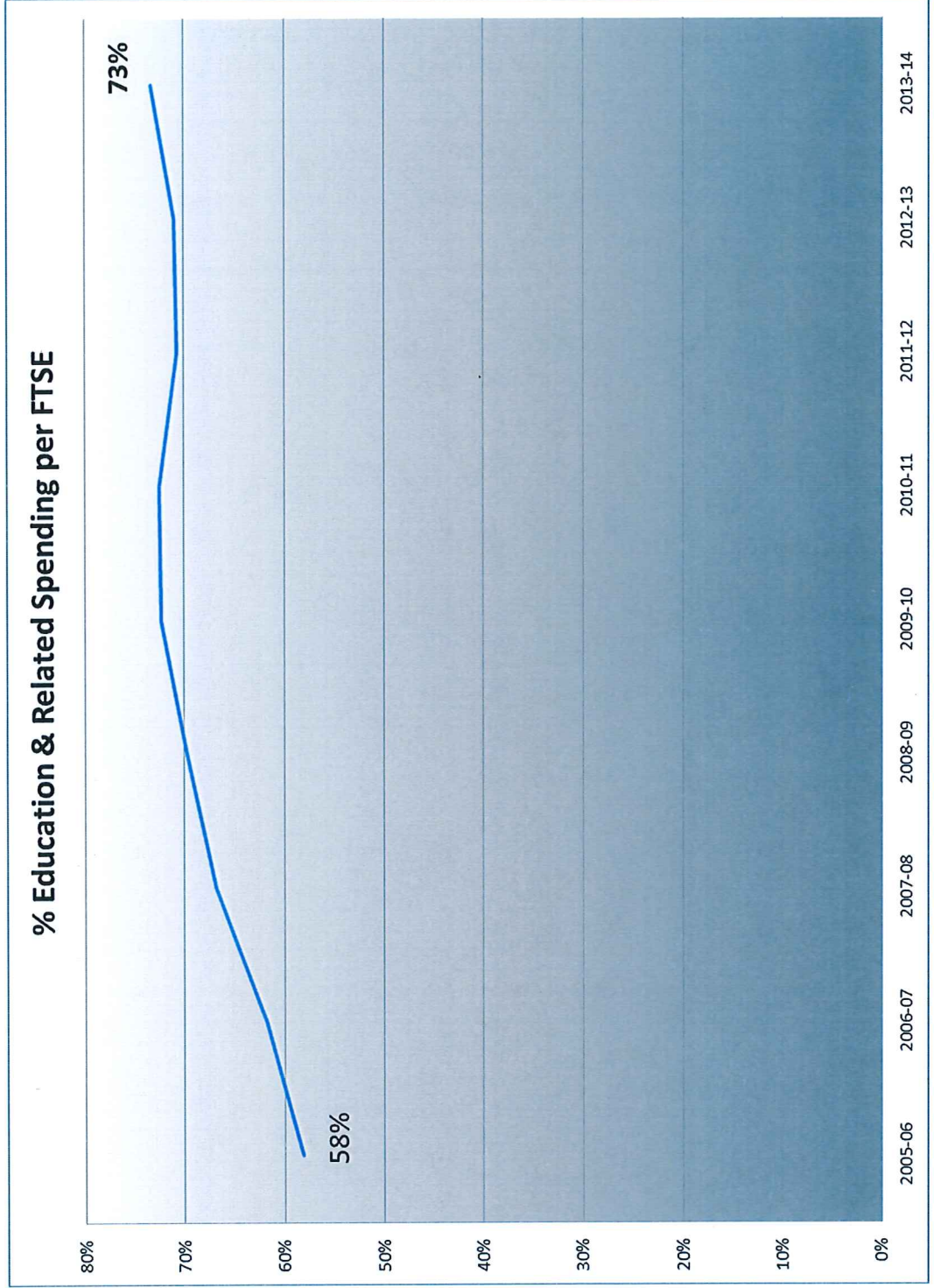
Why More \$ than AZ Peers?

- AZ Very Efficient State
- Unique Services
 - Athletics
 - FEC
 - YCPAC
 - Res Halls
 - Scholarships
- Operations
 - Well maintained facilities
 - Product Mix (CT & AH; Community Ed)
 - Geography

YC reduced Premium vs. AZ Average from 42% to 27% over 6 years

YC is 5% below national average as of FY11

Spending Effectively



FY16 Budget Assumptions

Operating Budget

• Change in Revenues	• Change in Expenses
– New Construction PT: \$630k	– 3% Raises \$682k
– State appropriations: -\$24k	– 3% Fringe (FICA,ASRS) \$114k
– Enrollment growth: -\$330k	– 3% Health Ins \$ 78k
– New Property Tax Levy: TBD	– Mkt Comp Adjust \$ 50k
– <u>Tuition & Fee Price: TBD</u>	– Utilities \$ 50k
TOTAL \$276,000	– HW/SW Maint \$ 50k
	– <u>Scholarship Adjust \$ 24k</u>
	TOTAL \$1,048,000

Capital Budget

- Change in Revenues
 - FY19 Prop301: ?
 - State STEM: ?
- Change in Expenses
 - Capital Improvement Plan
 - CMP Phase 1 n/c
 - PM n/c
 - Unplanned n/c
 - ERP n/c
 - Contingency n/c

Budgets for Other Funds

- Auxiliary: unchanged
- Debt: unchanged
- Restricted: unchanged

Questions and Discussion

FY16 Capital Budget Discussion

Prepared for
YC District Governing Board
February, 2015

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Yavapai College FY14 Budget by Fund

